



**Leading from the Middle Washington D.C.  
2007/2008 Program Application**  
**Scholarship Deadline: September 20, 2007**  
**Application Deadline: October 1, 2007**

Questions? Contact  
DC Program Director Anita Hairston at  
[infodc@theleadinginstitute.org](mailto:infodc@theleadinginstitute.org) or 202-442-7635

*Candidates will be selected for the program  
within two weeks of receipt of their application.*

Dear applicant: Please download and fill out the application. Handwritten applications are acceptable if they are neatly written. However, because only 30 seats are available, the earlier you send your application, the greater the likelihood of your being accepted into the program.

Please send a \$25 deposit fee payable to **Rutgers, The State University of New Jersey**, with your application.<sup>1</sup> Full payment, or the remaining tuition, is due upon notice of selection.

You are welcome to use additional space if you would like to clarify your answers to any question.

Please note that in choosing candidates and determining levels of scholarship, we will look for these criteria:

- The candidate's demonstrated commitment to improving, revitalizing, protecting or enhancing communities. Please remember that you DO NOT have to be a professional planner or work in a community development corporation to help communities. It's not about what you do – it is about your motivation.
- The candidate's ability to bring new or different perspectives to the group. We try to make each class diverse in many different ways – ethnically, professionally, by age and by gender.
- The candidates' demonstrated potential to influence a community or organization. Candidates who receive endorsements or sponsorships from organizations that they work in or volunteer for will get stronger consideration.

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### **1. Contact information**

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Name: \_\_\_\_\_

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<sup>1</sup> Rutgers University manages registrations for the Leading from the Middle program.



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Address:		
City:	State:	Zip:
Telephone:	Email:	
Fax:	Other contact phone or email:	

**2. Experience** (note: all of the following information will be considered if you apply for a scholarship)

Where do you work, or where did you work most recently?

Your title:

Years with organization: (If you are no longer with your organization, please fill out information at end of application.)

Organization size: (We reserve the right to ask for proof of organization budget or size)

- ❖ Budget less than \$500,000 \_\_\_\_\_
- ❖ Budget between \$500,000 and \$1.5 million \_\_\_\_\_
- ❖ Budget between \$1.5 million and \$3 million \_\_\_\_\_
- ❖ Budget between \$3 million and \$5 million \_\_\_\_\_
- ❖ Budget more than \$5 million \_\_\_\_\_

Type of organization:

Government \_\_\_ Qasi-Government \_\_\_ Nonprofit \_\_\_ Business \_\_\_

If you have been with your organization for less than a year, please list the last



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organization where you worked, your title there, and the number of years worked there:

Organization: \_\_\_\_\_

Title: \_\_\_\_\_

Number of years worked there: \_\_\_\_\_

If you volunteer with or on the board of other organizations, please list them below.

Organization:

Volunteer activities:

Organization

Volunteer activities:



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Essay:

The Leading Institute works to improve community development and planning practice by building the capacity of its members. To this end, we are looking for candidates who have shown commitment to revitalizing communities, are in positions to influence others in their communities; and add to the ethnic, cultural, professional and other diversity of the class. Your answers to the following questions will help us choose the final candidates for the class. Commitment to communities. Candidates must have at least five years of experience working to revitalize, preserve or enhance communities. This experience can include volunteer work and projects performed in college or graduate school.

Please feel free to answer the questions on separate sheets of paper with your name at the top of each page. You are welcome to write up to three pages per question, but please try to limit your answers to one page per question.

A. Please describe your experience in revitalizing, protecting or enhancing communities.

B. What were you able to accomplish through your experience?

C. Please describe how your position in your organization gives you the opportunity to influence others throughout your organization. In addition, (or instead if you are not currently working in an organization), please describe your connections to organizations that work to help communities. (For example, being a chairperson of a committee, or member of an advisory board.)

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### **3. Diversity**

The Leading Institute values all kinds of diversity—age, ethnic, income, cultural and professional. You do not have to fill out the following information, but it will help reviewers to select a balanced class that reflects the diversity of the area.

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Age:      Gender:

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Race:

Asian-American \_\_\_ African-American \_\_\_ Native American \_\_\_

Pacific Islander \_\_\_ White \_\_\_ Mixed race \_\_\_

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Hispanic/Latino status.

I consider myself Hispanic/Latino(a) \_\_\_\_\_

I do not consider myself Hispanic/Latino(a) \_\_\_\_\_

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Nationality (if you were born outside the United States):

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In what other ways can you add to the diversity of the class? (For example, do you have a skill or set of experiences that you would expect most other members of the class wouldn't have?)



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#### **4. Scholarship Request Information**

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The Leading Institute will provide a limited number and amount of scholarships. Scholarships will be based on a variety of factors. You are more likely to get a scholarship if you can demonstrate:

- That your organization endorses your participation in the program (we will need a letter from your supervisor or board on organization letterhead), and
- The organization is unable to pay for your participation, or
- There is a special financial circumstance that the review committee should consider.

Please feel free to use the space below or use a separate sheet.



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Partner program: If you are a member of, or are affiliated with, any of these organizations, you will be considered for additional scholarships or discounts. Please check all of the organizations of which you are a member or have an affiliation.

American Planning Association New York Metro or New Jersey Chapter \_\_\_\_\_

Bloustein Online Continuing Education Program Network \_\_\_\_\_

Edward J. Bloustein School of Planning and Public Policy (staff, faculty, or alum)\_\_\_\_\_

Fund for an Open Society \_\_\_\_\_

Latinos and Planning \_\_\_\_\_

Rutgers University \_\_\_\_\_

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Additional question for candidates who are not currently working with an organization:

To be able to get the most benefit from the program, you will need to apply what you learned within an organization. Please indicate which organization will endorse your application to the program. This means that leaders within the organization will allow you to apply your learning in their organization.

Organization \_\_\_\_\_

Contact name \_\_\_\_\_

Title \_\_\_\_\_

Contact phone \_\_\_\_\_

Contact email \_\_\_\_\_

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Please send completed application, along with a \$25 check **payable to Rutgers, the State University of New Jersey** to:

Leonardo Vazquez  
The Leading Institute  
Edward J. Bloustein School of Planning and Public Policy  
33 Livingston Avenue, Room 245  
New Brunswick, NJ 08901  
732-932-8536 (fax)

Questions? Contact Leo at:  
732-932-3822, x711  
[vazquezl@rci.rutgers.edu](mailto:vazquezl@rci.rutgers.edu)

You will be notified of your status within two weeks of our receipt of the application. It will take longer to respond to requests for scholarships, because scholarship applications are reviewed by a committee. If you are not accepted into the 2007 *Leading from the Middle* program, we will return your check uncashed.