



## Leading from the Middle 2006 Program Application

Questions? Contact  
TLI Director Leonardo Vazquez, AICP/PP at  
[info@theleadinginstitute.org](mailto:info@theleadinginstitute.org) or 732-932-3822, x711

*Candidates will be selected for the program within two weeks of receipt of their application.*

Dear applicant: Please download and fill out the application. Handwritten applications are acceptable if they are neatly written. Applications will be accepted until April 14, 2006. However, because only 30 seats are available, the earlier you send your application, the greater the likelihood of your being accepted into the program.

Please send a \$25 deposit fee payable to **Rutgers, the State University of New Jersey**, with your application. Full payment, or the remaining tuition, is due upon notice of selection.

<b>1. Contact information</b>		
Name: _____		
Address: _____		
City: _____	State: ____	Zip: _____
Telephone: _____	Email: _____	
Fax: _____	Other contact phone or email:	
Which class would you like to join? New Brunswick, NJ ____ New York, NY _____		

<b>2. Experience</b> (note: all of the following information will be considered if you apply for a scholarship)
Where do you work, or where did you work most recently?
Your title:
Years with organization:



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Organization size: (We reserve the right to ask for proof of organization budget or size)				
Budget is less than \$500,000  _____	Budget is less than \$1.5 million  _____	Budget is between \$1.5 and less than \$5 million  _____	Budget is between \$5 and less than \$10 million  _____	Budget is at least \$10 million  _____
Type of organization: Government _____ Quasi-Government _____ Nonprofit _____ Business _____				
If you are with your organization for less than a year, please list the last organization where you worked, your title there, and the number of years worked there: Organization: _____ Title: _____ Number of years worked there: _____				
If you volunteer with or on the board of other organizations, please list them below:				
Organization: _____ ----- Volunteer activities:				
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### Organization

Volunteer activities:

The Leading Institute works to improve community development and planning practice by building the capacity of its members. To this end, we are looking for candidates who have shown commitment to revitalizing communities, are in positions to influence others in their communities; and add to the ethnic, cultural, professional and other diversity of the class. Your answers to the following questions will help us choose the final candidates for the class. Commitment to communities. Candidates must have at least five years of experience working to revitalize, preserve or enhance communities. This experience can include volunteer work and projects performed in college or graduate school.

Please feel free to answer the questions on separate sheets of paper with your name at the top of each page. You are welcome to write up to three pages per question, but please try to limit your answers to one page per question.

- A. Please describe your experience in revitalizing, protecting or enhancing communities.
- B. What were you able to accomplish through your experience?
- C. Please describe how your position in your organization gives you the opportunity to influence others throughout your organization. In addition, (or instead if you are not currently working in an organization), please describe your connections to organizations that work to help communities. (For example, being a chairperson of a committee, or member of an advisory board.)



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### 3. Diversity

The Leading Institute values all kinds of diversity—age, ethnic, income, cultural and professional. You do not have to fill out the following information, but it will help reviewers to select a balanced class that reflects the diversity of the area.

Age: \_\_\_\_\_ Gender: \_\_\_\_\_

Ethnicity (please check all that apply):

Hispanic \_\_\_\_\_

Other (please identify) \_\_\_\_\_

Race (please check all that apply):

Asian \_\_\_\_\_

Black \_\_\_\_\_

White \_\_\_\_\_

Native American \_\_\_\_\_

Pacific Islander \_\_\_\_\_

Nationality (if you were born outside the United States): \_\_\_\_\_

In what other ways can you add to the diversity of the class? (For example, do you have a skill or set of experiences that you would expect most other members of the class wouldn't have?)



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#### **4. Scholarship Request Information**

The Leading Institute will provide a limited number and amount of scholarships. Scholarships will be based on a variety of factors. You are more likely to get a scholarship if you can demonstrate:

- That your organization endorses your participation in the program (we will need a letter from your supervisor or board on organization letterhead), and
- The organization is unable to pay for your participation, or
- There is a special financial circumstance that the review committee should consider.

Please feel free to use the space below or use a separate sheet.



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Are you a member of the American Planning Association?: If yes, Please provide  
ID# \_\_\_\_\_

Referral program:

Partnering organizations can receive a cash reward for referring participants to the *Leading from the Middle* program. If you were referred by a partnering organization, please tell us which one (or the name of the individual who referred you to the program):

Please send completed application, along with a \$25 check **payable to Rutgers, the State University of New Jersey** to:

Leonardo Vazquez  
The Leading Institute  
Edward J. Bloustein School of Planning and Public Policy  
33 Livingston Avenue, Room 278  
New Brunswick, NJ 08901  
732-932-1107 (fax)

Questions? Contact Leo at:  
732-932-3822, x711  
[vazquezl@rci.rutgers.edu](mailto:vazquezl@rci.rutgers.edu)

You will be notified of your status within two weeks of our receipt of the application. It will take longer to respond to requests for scholarships, because scholarship applications are reviewed by a committee. If you are not accepted into the 2006 *Leading from the Middle* program, we will return your check un-cashed.